EXECUTIVE RISK ALIGNMENT

# Turn fragmented AI risk into one enterprise view and an owned response.

RISK is a half-day working session for the full executive leadership team, followed by CRO consolidation. Every CxO builds the risk view and response for their function. The CRO connects what crosses functions and what belongs on the enterprise risk register.

## AI risk does not respect functional boundaries.

People, data, technology, customers, regulation and operating decisions interact. If each CxO sees only their own surface, dependencies stay hidden and the enterprise register arrives late.

START WITH REAL STRATEGY, WORK AND RISK EVIDENCE

| FUNCTION | CROSS-FUNCTION | ENTERPRISE |
|---|---|---|
| Risk + response | Dependencies + gaps | Register + cadence |

**RISK** — **Surface → Challenge → Register → Connect → Commit**

| 4h | ALL CxOs | 1 / function | 1 |
|---|---|---|---|
| executive working session | full leadership team | risk register + response | enterprise risk view |

### WITHOUT RISK

Risk sits in functional silos.
Dependencies stay hidden.
Controls arrive after decisions.
The enterprise register misses the change.

### WITH RISK

Each CxO owns a functional view.
Dependencies are challenged together.
The CRO sees the enterprise surface.
Communication and action are explicit.

### WHAT CHANGES BY THE END

**Each CxO leaves with a functional AI risk register and a plan to communicate and address it. The CRO leaves with a cross-functional risk map and proposed enterprise-register changes, with owners and review dates.**

*RISK strengthens executive judgement. It does not replace legal, regulatory, security, audit or professional advice. Accountable leaders retain risk acceptance.*

MINDSET + METHOD

# Challenge the risk function by function. Connect it at enterprise level.

*All CxOs use AI to test assumptions and opposing views, then make human ownership and response explicit.*

1 SURFACE — Function view
2 CHALLENGE — Assumptions
3 REGISTER — Risk + response
4 CONNECT — Dependencies
5 COMMIT — Owners + cadence

## WHAT HAPPENS

**01 SURFACE THE FUNCTION** — Each CxO maps AI-related risk against real strategy, work, people, customers, data, technology and third parties.

**02 TEST THE THINKING** — Use AI to simulate stakeholders, challenge assumptions, explore scenarios and expose blind spots. Leaders verify what matters.

**03 REGISTER + RESPOND** — Build the functional register and communication plan. Name controls, actions, owners, escalation and review dates.

**04 CONNECT THE ENTERPRISE** — The CRO joins dependencies, identifies systemic gaps and proposes changes to the enterprise risk register and cadence.

### AI MAY HELP

Challenge assumptions · simulate perspectives · compare scenarios · expose dependencies · structure evidence

### HUMANS RETAIN

Risk appetite · accountability · judgement · control acceptance · communication · final decisions

### ENTERPRISE GATE

**No material risk is unowned. Cross-functional dependencies and enterprise-register changes are explicit.**

**MINDSET Risk is a shared executive responsibility. METHOD Use AI to challenge the thinking, then make human ownership and action explicit.**

## WHAT THE EXECUTIVE TEAM LEAVES WITH

**Functional Risk Registers**
One owned view for each CxO function.

**Communication + Action Plans**
Message, controls, actions, owners and dates.

**Cross-Functional Risk Map**
Dependencies, concentrations and systemic gaps.

**Enterprise Register Updates**
Proposed additions, changes and escalation routes.

**CxO Challenge Method**
A repeatable way to test assumptions with AI.

**Risk Cadence + Owners**
Named reviews, evidence and accountable decisions.

**Quantitative: 1 register + plan per CxO · 1 cross-functional map · 1 enterprise change set | Qualitative: stronger challenge + shared risk language**